



ANNUAL TRAINING CALENDAR

2026-27



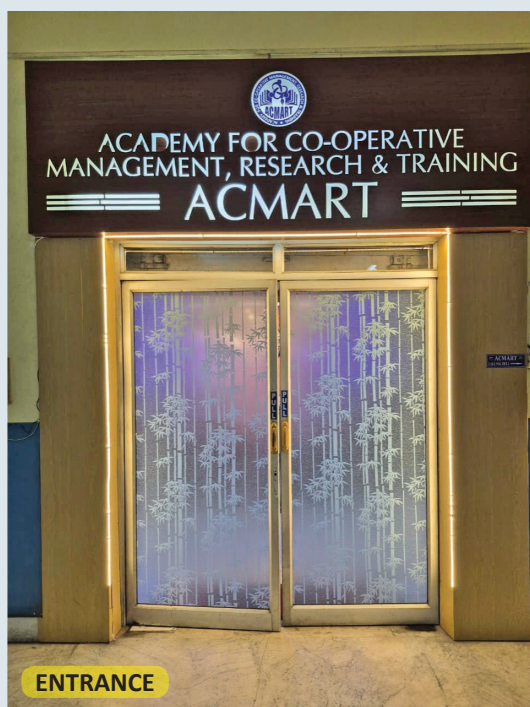
ACADEMY FOR COOPERATIVE MANAGEMENT RESEARCH & TRAINING (ACMART)

A Co-operative Training Institute (CTI) runs under the management of
The West Bengal State Co-operative Bank Ltd. & accredited by C-PEC, BIRD, Lucknow
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ACMART TRAINING CALENDAR 2026-27

SL No	Programme	Target Group	Duration (days)	No. of Programmes	Tentative Schedule (with probable Dates)
(I) UNDER SOFTCOB					
(A) IN HOUSE PROGRAMMES					
1	PACS as MSC (with particular emphasis on Model By-laws for PACS) (including one day field visit)	PACS	4	1	9-12 June
2	Business Development Plan	PACS	3	2	11-13 May 22-24 June
3	Banking Law and Practice and Legal Aspects of Loan	BANKS	3	1	19-21 May
4	Preparation of Balance Sheet, Profit and Loss Account and Ratio Analysis	PACS	3	2	2-4 June 19-21 January
5	Information, Cyber and Internet Security and Prevention of Fraud in Computerised Environment	BANKS	3	1	16-18 June
6	Risk Management and Asset Liability Management	BANKS	3	1	8-10 July
7	Induction Training for Newly Recruited Employees (including one day field visit, if for 6 days)	BANKS	5/6	1	4-9 January
8	Diversification of Loan for Profitability (with particular emphasis on Model By-laws for PACS and working capital loan under KCC for fisheries and dairy activities)	PACS	3	1	13-15 July
9	West Bengal Cooperative Societies Act and Rules	PACS	3	1	31 August-2nd September
10	Project Appraisal and Loan Documentation in Farm Sector	BANKS	3	1	8-10 December
11	Project Appraisal and Loan Documentation in Non-Farm Sector	BANKS	3	1	18-20 August
12	Inspection of PACS	BANKS	3	1	9-11 February
13	Corporate Governance for BODs (including Case Exercise/ Role Play)	BoDs of PACS	3	2	21-23 July 5-7 October
14	Capacity Building of FPOs / OFPOs and preparation of Business Plan (including one day field visit)	PACS/FPOs	4	1	8-11 September
15	Investment of SLR / Non SLR Funds and Treasury Management	BANKS	3	1	28-30 July
16	NPA, Recovery and CRAR Management (including case exercise)	BANK/PACS	3	2	22-24 September 1-3 December
17	Internal Inspection of Bank Branches and Head Office Departments and Compliance	BANKS	3	1	21-23 December
18	Management of PACS (including one day field visit / role play)	PACS	6	1	14-19 December
19	Revival Strategy for weak societies	PACS / Banks	3	1	28-30 October
20	Preventive Measures to be adopted for deposit mobilising PACS	PACS/ Banks	3	2	4-6 August 3-5 November
21	Efficient Fisheries Business Management and Operations (incl half day field visit)	Fishery Coop / Societies	3	1	28-30 September
22	Capacity building programme for sustainable development under group mode of financing (including one day field visit)	SHG / JLG leaders	4	1	12-15 October
23	Accounting, Audit of PACS for the Departmental Auditors	Audit Officers	3	1	10-12 August
24	Domestic inquiry & Disciplinary Proceedings	Banks	3	1	25-27 November
25	Regulatory and important functions of Banking for the CEOs and Senior officers	CEOs and Senior Officers of Banks	3	1	14-16 September
TOTAL IN HOUSE PROGRAMMES (A)				30	

SL No	Programme	Target Group	Duration (days)	No. of Programmes	Tentative Schedule (with probable Dates)
(B) IN HOUSE WORKSHOPS (subject to approval of NABARD, WBRO)					
1	Submission of Returns Under GST/ IT/GEM & other Govt portals	BANK/PACS	2	2	To be announced before commencement of the programme
2	Self Sustainance through improved Governance and Management	BOD of PACS	2	1	
3	Cyber Security	BANKS	1/2	1	
4	KYC / AML and Customer Service in Banks	BANKS	1/2	1	
5	Non-fund business ,Retail Banking & Cross selling	BANKS	2	1	
6	Compliance Functions	BANKS	2	1	
TOTAL IN HOUSE WORKSHOPS (B)				7	
TOTAL IN HOUSE PROGRAMME/WORKSHOPS [A+B]				37	
(C) ON LOCATION PROGRAMMES (subject to confirmation from the member banks)					
1	Pepration of B/S, P/L & Ratio Analysis	BANK/PACS	3	2	As and when demanded by the collaborating agency
2	Banking Law and Practice and Legal Aspects of Loan	BANKS	3	2	
3	Business Development, Profit Planning through Diversification	BANK/PACS	3	2	
4	Capacity building programme for sustainable development under group mode of financing (including one day field visit)	SHG / JLG leaders	4	1	
5	Internal Inspection of Bank Branches and Head Office Departments and Compliance	BANK	2	1	
6	Self Sustainance through improved Governance and Management	BOD of PACS	2	3	
7	Preventive Measures to be adopted for deposit mobilising PACS	PACS/ Banks	3	1	
8	Revival Strategy for weak societies	PACS / Banks	3	1	
9	Cyber Security	BANKS	1/2	1	
10	PACS as MSC (with particular emphasis on Model By-laws for PACS)	PACS	3	1	
TOTAL ON LOCATION (C)				15	
(D) ON LOCATION CUSTOMISED PROGRAMMES/WORKSHOPS (subject to confirmation from the member banks) to be held at the HOs of the Banks					
1	NPA and Recovery Management	BANK/PACS	3	2	As and when demanded by the collaborating agency
2	Inspection of PACS	BANKS	3	4	
3	KYC / AML and Customer Service in Banks	BANKS	1/2	3	
4	GST / IT/GEM	BANKS / PACS	1/2	2	
5	Self Sustainance through improved Governance and Management	BOD of PACS	2	5	
6	Project Appraisal and Loan Documentation in Farm Sector	BANKS	3	1	
7	Preventive Measures to be adopted for deposit mobilising PACS	PACS/ Banks	3	1	
8	Revival Strategy for weak societies	PACS / Banks	3	1	
9	Project Appraisal and Loan Documentation in Non-Farm Sector	BANKS	3	2	
TOTAL ON LOCATION PROGRAMMES/WORKSHOPS (D)				21	
TOTAL PROGRAMMES UNDER SOFTCOB (A+B+C=D)				73	
(II) OTHERS					
(E) IN HOUSE					
To be Sponsored by Various Departments of Govt Of WB/ Others				8	
(F) ON LOCATION					
To be Sponsored by Various Departments of Govt Of WB/ Others				2	
TOTAL OTHER PROGRAMMES (E+F)				10	
TOTAL PROGRAMMES (A+B+C+D+E=F)				83	



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ACMART is accredited by the Centre for Professional Excellence in Co-operatives (C-PEC), BIRD, Lucknow, to promote professional excellence in co-operative credit structure. ACMART is placed in "B" Grade by C-PEC, BIRD, Lucknow.

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